## What is Span of Control?

#### Definitions

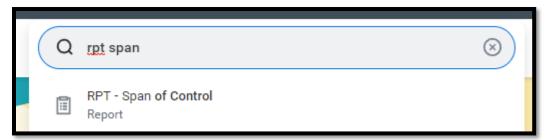
Span of Control is the number of people for which a leader is responsible. This includes direct and indirect reports. This is calculated by taking the count of Individual Contributors divided by the count of Leaders

**Management Level** is used to identify the difference between individual contributors and different levels of leaders:

Leader	Individual Contributor
<ul> <li>Chief Executive Officer</li> <li>Executive Vice President</li> <li>C-Type Executive</li> <li>Vice President / Institute Chair</li> <li>Associate Vice President / Medical</li></ul>	<ul> <li>Individual Contributor Exempt Clinical</li> <li>Individual Contributor Exempt Non Clinical</li> <li>Individual Contributor Nonexempt Clinical</li> <li>Individual Contributor Nonexempt Non</li></ul>
Executive <li>Senior Director</li> <li>Director</li> <li>Manager</li> <li>Supervisor</li>	Clinical

### Running the Report

To get to this report, type **RPT – Span of Control** in the Workday search bar.





**NOTE:** This report is designed for managers and will only display data for workers that roll up to the manager.

# Geisinger

### Prompts

RPT - Span of Control 🚥				
Instructions	Shows Individual Contributors and Leaders by Institute and Service Line. For more information, please review the Job Aids at https://workdaytraining.geisinger.org/.			
Organizations Include Subor	1   i≡     dinate Organizations   2			
Filter Nan Manage Fi 3 Saved Fi	Iters Save			



#### ORGANIZATIONS

You can choose the supervisory organizations\*. Please be sure to select all the applicable organizations. For example: Please select both Position Managed (PM) and Job Managed (JM) orgs to view all employees that roll up.



If you choose the top level supervisory organizations under **Organizations**, you should check this box to see all the individuals that roll up to those sup orgs.

#### FILTERS

If you run this report frequently for the same population(s), you can Save your filters. To do so, enter the appropriate information in the prompts, enter a Name for your filter and click Save. When you go to run this report again, you can click the arrow next to Saved Filters to choose a filter you created previously. Filters are unique to you and are not sharable.

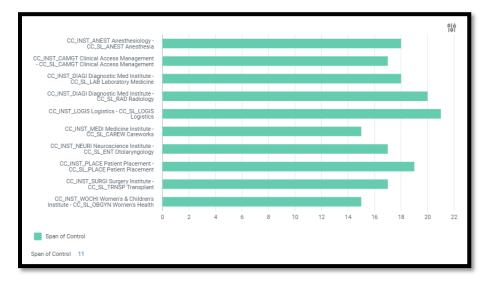
\***Supervisory organizations** represent the reporting hierarchical structure in Workday. Each manager has two supervisory organizations – one for each type of staffing model. For more information, view **this** job aid.

# Geisinger

## Reviewing the Data

#### CHART

Workday provides a graphical representation of the information in your chosen filters. It only displays the top ten service lines with the highest spans of control.



#### TABLE

The information is grouped by Institute and Service Line for the worker's primary position. Span of control is then indicated in the far right column.

5 items		1		XII =	£
Institute	Service Line	Total			
		Individual Contributor Count	Leader Count	Span of Control	
CC_INST_HR Human Resources	CC_SL_HR SS Human Resouces	140	23	7	-
CC_INST_INAUD Internal Audit & Data Security	CC_SL_INAUD SS Internal Audits	29	13	3	
CC_INST_GFRD GF Resource Development	CC_SL_GFRD GF Resource Development	23	18	2	
CC_INST_GFAFN GF Admin, Funds, & Non Op	CC_SL_GFAFN GF Admin, Funds, & Nonop	1	0	0	
CC_INST_SYSAD System Administration	CC_SL_SYSAD System Administration	1	1	1	
Total		194	55	4	4
4	•	4		•	

# Geisinger



**NOTE:** This data does not include Contingent Workers. Also, this report is designed for managers and will only display data for workers that roll up to the manager.

#### DRILLING DOWN

Anything in blue text on a report can be clicked on to view more details; this is called **Drilling Down**. When you Drill Down, there are **Criteria** options at the top.

You can change the way the data is displayed: for example, to see the information by **Cost Center**, choose that in the **View by: Select a Field** option and then choose **Refresh**.

ct a Field	▼ Refr	resh			
		፼ਸ਼≣ৢ๗			
То	Total				
Individual Contributor Count	Leader Count	Span of Control			
17	2	9			
34	3	12			
7	1	7			
205	24	9 🗸			
e	Individual Contributor Count 17 34 7	Total       Individual Contributor Count     Leader Count       17     2       34     3       7     1			

**NOTE:** If you drill down on the Individual Contributor or Leader Counts, you will see a full list of all workers in that institute/service line – it is not automatically limited to the selected group of individuals. Use the **Criteria** or the **Filters** to look only at Individual Contributors or Leaders.

#### Want more details?

Check out our **RPT – Span of Control Details** report. This report shows all the details that are shown in aggregate on the RPT – Span of Control report. You can export it to Excel and use pivot tables to see the data in different ways.

Have Questions? Contact our HR Technology team at <u>HR\_Data\_Request@geisinger.edu</u>

